

Sample Implementation Plan					
ID	Task Name	Start	Finish	Duration	Predecessors
1	NASPO Project	13-Apr-21	29-Aug-22	351 days	
2	Buying & Invoicing	13-Apr-21	29-Aug-22	351 days	
3	Plan & Analyze	7-Jun-21	30-Jul-21	39 days	
4	Kick Off	7-Jun-21	28-Jun-21	16 days	
5	Prep Kick Off Deck	7-Jun-21	25-Jun-21	15 days	
6	Execute Kick Off Deck	28-Jun-21	28-Jun-21	1 day	5
7	Buying Workshop	29-Jun-21	30-Jul-21	23 days	
8	Planning	29-Jun-21	15-Jul-21	12 days	
9	Prepare Workshop & Prototypes Matrix	29-Jun-21	6-Jul-21	5 days	6
10	Schedule Workshops & Prototypes	6-Jul-21	6-Jul-21	0 days	9
11	Prepare Workshop Decks	6-Jul-21	15-Jul-21	8 days	
12	Ariba Buying Deck (Buying, Catalog, User)	6-Jul-21	15-Jul-21	8 days	
13	Ariba Invoicing Deck	6-Jul-21	15-Jul-21	8 days	
14	Execute	14-Jul-21	16-Jul-21	2 days	
15	Buying Workshop	14-Jul-21	14-Jul-21	0 days	
17	Invoice Workshop	15-Jul-21	15-Jul-21	0 days	
19	Requirements Traceability Matrix	1-Jul-21	30-Jul-21	21 days	
20	Build RTM	1-Jul-21	15-Jul-21	10 days	
21	Review RTM with client	15-Jul-21	15-Jul-21	0 days	20
22	Conduct Fit Gap Assessment	16-Jul-21	30-Jul-21	11 days	
23	Fit Gap Analysis	16-Jul-21	29-Jul-21	10 days	20
24	Submit Gap Analysis Summary to client	30-Jul-21	30-Jul-21	1 day	23
25	Change Management	1-Jul-21	30-Jul-21	21 days	
26	Communications and Training Plan (30 days)	1-Jul-21	30-Jul-21	21 days	
27	Design/Iterative Prototyping	13-Apr-21	7-Jan-22	187 days	
28	Key Deliverables	13-Apr-21	29-Jul-21	77 days	
29	Implementation Plan (60 days from Start) Draft	26-Apr-21	19-Jul-21	60 days	
30	Implementation Plan Draft	26-Apr-21	12-Jul-21	55 days	
31	Deliver Implementation to Client	13-Jul-21	19-Jul-21	5 days	30
32	Interface and Integration Plan (60 DAYS from Start) Draft	26-Apr-21	19-Jul-21	60 days	
33	I&I Plan Draft	26-Apr-21	12-Jul-21	55 days	
34	Deliver I&I to Client	13-Jul-21	19-Jul-21	5 days	33
35	Testing Plan (60 Days from Start) Draft	26-Apr-21	29-Jul-21	68 days	
36	Testing Plan Draft	26-Apr-21	22-Jul-21	63 days	
37	Deliver Testing Plan to Client	23-Jul-21	29-Jul-21	5 days	36
38	System Architecture Plan	13-Apr-21	16-Jul-21	68 days	
39	System Arch Draft	13-Apr-21	9-Jul-21	63 days	
40	Deliver Testing Plan to Client	12-Jul-21	16-Jul-21	5 days	39
41	Design Kickoff	19-Jul-21	2-Aug-21	11 days	
42	Develop Design Kick-off Decks	19-Jul-21	30-Jul-21	10 days	
43	Determine Scope of Prototype	19-Jul-21	30-Jul-21	10 days	
44	Execute Kickoff	2-Aug-21	2-Aug-21	1 day	42
45	Iterative Prototyping	2-Aug-21	7-Jan-22	109 days	
46	Prototype 1 Design/ Build/ Test	3-Aug-21	1-Sep-21	22 days	

47	Build / Unit Test	3-Aug-21	30-Aug-21	20 days	44
48	Prepare Deck	3-Aug-21	16-Aug-21	10 days	44
49	Deck Review Internal	17-Aug-21	23-Aug-21	5 days	48
50	Data Preparation	3-Aug-21	16-Aug-21	10 days	44
51	Team Dry Run Session	24-Aug-21	24-Aug-21	1 day	50,49
52	Execute the Demo	1-Sep-21	1-Sep-21	1 day	
53	Prototype 2 Design/ Build/ Test	2-Sep-21	21-Oct-21	35 days	
54	Build / Unit Test	2-Sep-21	21-Oct-21	35 days	52
55	Prepare Deck	2-Sep-21	23-Sep-21	15 days	52
56	Deck Review Internal	24-Sep-21	30-Sep-21	5 days	55
57	Data Preparation	2-Sep-21	23-Sep-21	15 days	52
58	Team Dry Run Session	1-Oct-21	1-Oct-21	1 day	57,56
59	Execute the Demo	19-Oct-21	19-Oct-21	1 day	
60	Prototype 3 Design/ Build/ Test	20-Oct-21	8-Dec-21	34 days	
61	Build / Unit Test	20-Oct-21	2-Dec-21	30 days	59
62	Prepare Deck	20-Oct-21	16-Nov-21	20 days	59
63	Deck Review Internal	17-Nov-21	2-Dec-21	10 days	62
64	Data Preparation	20-Oct-21	2-Nov-21	10 days	59
65	Team Dry Run Session	3-Dec-21	3-Dec-21	1 day	63,64
66	Execute the Demo	8-Dec-21	8-Dec-21	1 day	
67	Custom Fields Build (Ariba) Completion Date	11-Oct-21	7-Jan-22	60 days	
68	Wave 1 (Accounting)	11-Oct-21	5-Nov-21	20 days	
69	Wave 2 (Supplier & Eform)	8-Nov-21	7-Dec-21	20 days	68
70	Wave 3 (Miscellaneous)	8-Dec-21	7-Jan-22	20 days	69
71	Business Process Design document	17-Aug-21	9-Dec-21	80 days	
72	Create the BPD	17-Aug-21	9-Dec-21	80 days	75FF
73	Review the BPD with client - PT1	2-Sep-21	2-Sep-21	1 day	52
74	Review the BPD with client - PT2	20-Oct-21	20-Oct-21	1 day	59
75	Review the BPD with client - PT3	9-Dec-21	9-Dec-21	1 day	66
76	Technical Architecture Design document	2-Aug-21	7-Sep-21	26 days	
77	TAD Draft	2-Aug-21	27-Aug-21	20 days	
78	Share TAD with Client	31-Aug-21	7-Sep-21	5 days	
79	Release Three: Key Design Decisions	3-Sep-21	28-Dec-21	78 days	
80	PT 1: KDDs	3-Sep-21	17-Sep-21	10 days	73,52
81	PT 2: KDDs	10-Dec-21	27-Dec-21	10 days	59,74
82	PT 3: KDDs	10-Dec-21	27-Dec-21	10 days	66,75
83	Close KDDs (Jan 2022)	28-Dec-21	28-Dec-21	1 day	82
84	Build	26-Apr-21	7-Jan-22	178 days	
85	Configuration Build	2-Aug-21	22-Dec-21	100 days	24
86	Integration Build	2-Aug-21	7-Dec-21	89 days	
87	Transactions	2-Aug-21	22-Nov-21	80 days	
88	PO Export	2-Aug-21	11-Oct-21	50 days	24
89	PO Change Export	2-Aug-21	11-Oct-21	50 days	24
90	PO Cancel Export	2-Aug-21	11-Oct-21	50 days	24
91	Invoice Prevalidation	12-Oct-21	22-Nov-21	30 days	24,88
92	Okay to Pay Export	12-Oct-21	22-Nov-21	30 days	24,88
93	Remittance Import	12-Oct-21	22-Nov-21	30 days	24,88

94	Master Data	2-Aug-21	7-Dec-21	89 days	
95	Accounting Data (ERP)	8-Nov-21	7-Dec-21	20 days	24,68
96	Supplier Data (Supplier Portal)	2-Aug-21	27-Aug-21	20 days	24
97	E-form Build	26-Apr-21	9-Dec-21	160 days	
98	Address Change eForm	2-Aug-21	9-Dec-21	91 days	
99	FD/TD Completion	2-Aug-21	27-Aug-21	20 days	24
100	Middleware Build	30-Aug-21	27-Sep-21	20 days	99
101	Ariba Custom Field Completion	7-Dec-21	7-Dec-21	0 days	69
102	Unit Test	8-Dec-21	9-Dec-21	2 days	100,101
103	Delete Disbursement eForm	2-Aug-21	9-Dec-21	91 days	
104	FD/TD Completion	2-Aug-21	27-Aug-21	20 days	24
105	Middleware Build	30-Aug-21	27-Sep-21	20 days	104
106	Ariba Custom Field Completion	7-Dec-21	7-Dec-21	0 days	69
107	Unit Test	8-Dec-21	9-Dec-21	2 days	105,106
108	Finance system Login Information eForm	2-Aug-21	9-Dec-21	91 days	
109	FD/TD Completion	2-Aug-21	27-Aug-21	20 days	24
110	Middleware Build	30-Aug-21	27-Sep-21	20 days	109
111	Ariba Custom Field Completion	7-Dec-21	7-Dec-21	0 days	69
112	Unit Test	8-Dec-21	9-Dec-21	2 days	110,111
113	User Maintenance eForm	2-Aug-21	9-Dec-21	91 days	
114	FD/TD Completion	2-Aug-21	27-Aug-21	20 days	24
115	Middleware Build	30-Aug-21	27-Sep-21	20 days	114
116	Ariba Custom Field Completion	7-Dec-21	7-Dec-21	0 days	69
117	Unit Test	8-Dec-21	9-Dec-21	2 days	115,116
118	Pcard eForm	26-Apr-21	7-May-21	10 days	
119	FD/TD Completion	2-Aug-21	27-Aug-21	20 days	24
120	Middleware Build	30-Aug-21	27-Sep-21	20 days	119
121	Ariba Custom Field Completion	7-Dec-21	7-Dec-21	0 days	69
122	Unit Test	8-Dec-21	9-Dec-21	2 days	120,121
123	Report Build (Tableau)	8-Dec-21	7-Jan-22	20 days	
124	Invoice	8-Dec-21	7-Jan-22	20 days	87,95
125	PO	8-Dec-21	7-Jan-22	20 days	87,95
126	Contract	8-Dec-21	7-Jan-22	20 days	87,95
127	Test	2-Aug-21	19-May-22	203 days	
128	Test Kickoff	29-Dec-21	6-Jan-22	6 days	
129	Develop Decks	29-Dec-21	5-Jan-22	5 days	79
130	Execute Test Kickoff	6-Jan-22	6-Jan-22	1 day	129
131	Product Test	21-Oct-21	18-Feb-22	82 days	
132	Prepare Test Scripts	21-Oct-21	7-Jan-22	52 days	74
133	Product Testing (Pass 1)	10-Jan-22	28-Jan-22	15 days	132
134	Product Testing (Pass 2)	31-Jan-22	18-Feb-22	15 days	133
135	Internal Review	18-Feb-22	18-Feb-22	0 days	133,134
136	Integration	2-Aug-21	22-Apr-22	184 days	
137	Prep Integration Test Cases	14-Sep-21	25-Oct-21	30 days	24FS+30d
138	Data Preparation	12-Oct-21	10-Jan-22	60 days	139
139	Transaction Connectivity	2-Aug-21	11-Oct-21	50 days	24
140	System Integration Testing - Cycle 1	31-Jan-22	25-Feb-22	20 days	133

141	System Integration Testing - Cycle 2	28-Feb-22	25-Mar-22	20 days	140
142	System Integration Testing - Cycle 3	28-Mar-22	22-Apr-22	20 days	141
143	UAT	10-Jan-22	18-May-22	93 days	
144	UAT Test Script Preparation	10-Jan-22	25-Mar-22	55 days	
145	Design use cases with the State	10-Jan-22	4-Feb-22	20 days	132,137
146	Prep UAT Scripts	28-Feb-22	25-Mar-22	20 days	134,140
147	UAT Planning	28-Mar-22	15-Apr-22	15 days	
148	Determine UAT users (invite)	28-Mar-22	15-Apr-22	15 days	146
149	Schedule Conference Rooms	28-Mar-22	1-Apr-22	5 days	146
150	Execute UAT	2-May-22	18-May-22	13 days	
151	Signoff Testing	19-May-22	19-May-22	1 day	
152	Confirm UAT with the client	19-May-22	19-May-22	1 day	150
153	Create Test Closure memo with all phases (	19-May-22	19-May-22	0 days	152
154	Change Management	29-Dec-21	13-May-22	97 days	
155	Execute Communication Plan	7-Mar-22	13-May-22	50 days	
156	Training Preparation	29-Dec-21	27-Apr-22	85 days	
157	Buying Training Plan and Curriculum	29-Dec-21	12-Jan-22	10 days	83
158	Buying Training Materials	13-Jan-22	27-Apr-22	75 days	83,157
159	Deploy & Stabilize	8-Apr-22	29-Aug-22	100 days	
160	Deploy Kickoff	2-May-22	20-May-22	15 days	
161	Develop Deck	2-May-22	13-May-22	10 days	150SS
162	Execute Kickoff	20-May-22	20-May-22	0 days	150FS+2d
163	Go/No-Go Decision	20-May-22	17-Jun-22	20 days	
164	Prepare Deck - Approval to Implement	20-May-22	17-Jun-22	20 days	153
165	Review Deck with Executive Management Te	17-Jun-22	17-Jun-22	0 days	164
166	Cutover	25-Apr-22	20-May-22	20 days	
167	Cutover Plan Development	25-Apr-22	13-May-22	15 days	142
168	Cutover Review with Client	16-May-22	20-May-22	5 days	167
169	Execute Cutover	20-May-22	1-Jul-22	30 days	
170	Deploy Cutover Plan	20-May-22	1-Jul-22	30 days	153
171	Business Go-Live	1-Jul-22	1-Jul-22	0 days	170
172	Execute Smoke Test	1-Jul-22	1-Jul-22	0 days	170
173	Hypercare	5-Jul-22	29-Aug-22	40 days	
174	Hypercare	5-Jul-22	29-Aug-22	40 days	170
175	Conversions	5-Jul-22	18-Jul-22	10 days	
176	Contracts	5-Jul-22	18-Jul-22	10 days	171
177	Req Import	5-Jul-22	8-Jul-22	4 days	171
178	Change Management	8-Apr-22	1-Jul-22	60 days	
179	Communications and Training Prep	22-Apr-22	1-Jul-22	50 days	171FF
180	Train the Trainers and End-users	6-Jun-22	1-Jul-22	20 days	171FF
181	Instructor-Led Training Completion Summary (	27-May-22	1-Jul-22	25 days	171FF
182	Instructor-Led Training Completion Summary	27-May-22	1-Jul-22	25 days	171FF
183	Business Readiness	8-Apr-22	24-Jun-22	54 days	
184	60 Days	8-Apr-22	8-Apr-22	0 days	
185	30 Days	24-Jun-22	24-Jun-22	0 days	
186	Sourcing & Contracting	16-Aug-21	17-Aug-22	255 days	
187	Plan & Analyze	16-Aug-21	4-Oct-21	35 days	

188	Kick Off	30-Aug-21	3-Sep-21	5 days	
189	Prep Kick Off Deck	30-Aug-21	3-Sep-21	5 days	
190	Execute Kick Off Deck	3-Sep-21	3-Sep-21	0 days	189
191	Initial P&A Workshop	16-Aug-21	14-Sep-21	21 days	
192	Planning	16-Aug-21	13-Sep-21	20 days	
193	Attendees and Deck	16-Aug-21	13-Sep-21	20 days	
194	Prepare Workshop Matrix	23-Aug-21	3-Sep-21	10 days	
195	Schedule Workshops	3-Sep-21	3-Sep-21	0 days	194
196	Prepare Strategic Sourcing Lifecycle Deck	16-Aug-21	3-Sep-21	15 days	
197	Internal Approvals for Lifecycle Deck	7-Sep-21	13-Sep-21	5 days	196
198	Conduct Strategic Sourcing Workshop	14-Sep-21	14-Sep-21	1 day	
199	Execute Workshop	14-Sep-21	14-Sep-21	1 day	197
200	Requirements Traceability Matrix	1-Sep-21	29-Sep-21	20 days	
201	Build RTM	1-Sep-21	22-Sep-21	15 days	
202	Review RTM with client	22-Sep-21	22-Sep-21	0 days	201
203	Signoff RTM	23-Sep-21	29-Sep-21	5 days	202
204	Conduct Fit Gap Assessment	30-Sep-21	4-Oct-21	3 days	
205	Fit Gap Analysis	30-Sep-21	4-Oct-21	3 days	203
206	Submit Gap Analysis Summary to client	4-Oct-21	4-Oct-21	0 days	205
207	Change Management	1-Sep-21	1-Sep-21	0 days	
208	Communications and Training Plan (30 days)	1-Sep-21	1-Sep-21	0 days	
209	Design/Iterative Prototyping	1-Sep-21	15-Feb-22	114 days	
210	Design Kickoff	30-Sep-21	7-Oct-21	6 days	
211	Develop Design Kick-off Decks	30-Sep-21	6-Oct-21	5 days	203
212	Execute Kickoff	7-Oct-21	7-Oct-21	1 day	211
213	Determine Scope of Prototypes	30-Sep-21	4-Oct-21	3 days	203
214	Prototype 1 Design/ Build/ Test	8-Oct-21	29-Oct-21	16 days	
215	Build / Unit Test	8-Oct-21	28-Oct-21	15 days	212
216	Prepare Deck	22-Oct-21	28-Oct-21	5 days	
217	Data Preparation	22-Oct-21	28-Oct-21	5 days	
218	Execute the Demo	29-Oct-21	29-Oct-21	1 day	215
219	Prototype 2 Design/ Build/ Test	1-Nov-21	15-Dec-21	31 days	
220	Build / Unit Test	1-Nov-21	14-Dec-21	30 days	218
221	Prepare Deck	8-Dec-21	14-Dec-21	5 days	
222	Data Preparation	8-Dec-21	14-Dec-21	5 days	
223	Execute the Demo	15-Dec-21	15-Dec-21	1 day	220
224	Prototype 3 Design/ Build/ Test	16-Dec-21	1-Feb-22	31 days	
225	Build / Unit Test	16-Dec-21	31-Jan-22	30 days	223
226	Prepare Deck	21-Jan-22	27-Jan-22	5 days	
227	Data Preparation	21-Jan-22	27-Jan-22	5 days	
228	Execute the Demo	1-Feb-22	1-Feb-22	1 day	225
229	Business Process Design document	8-Oct-21	1-Feb-22	78 days	
230	Create the BPD	8-Oct-21	27-Jan-22	75 days	212
231	Review the BPD with client - PT1	3-Nov-21	3-Nov-21	0 days	218SF+4d
232	Review the BPD with client - PT2	15-Dec-21	15-Dec-21	0 days	223SF+1d
233	Review the BPD with client - PT3	1-Feb-22	1-Feb-22	0 days	228SF+1d
234	Technical Architecture Design document	1-Sep-21	3-Nov-21	45 days	

235	TAD Draft	1-Sep-21	27-Oct-21	40 days	201SS
236	Share TAD with Client	28-Oct-21	3-Nov-21	5 days	235
237	Release Three: Key Design Decisions	4-Nov-21	15-Feb-22	69 days	
238	PT 1: KDDs	4-Nov-21	17-Nov-21	10 days	231SS
239	PT 2: KDDs	16-Dec-21	3-Jan-22	10 days	232SS
240	PT 3: KDDs	2-Feb-22	15-Feb-22	10 days	233SS
241	Close KDDs (Jan 2022)	31-Jan-22	31-Jan-22	0 days	
242	Build	4-Nov-21	15-Feb-22	69 days	
243	Configuration Build	2-Feb-22	15-Feb-22	10 days	233SS
244	Integration Build	4-Nov-21	9-Feb-22	65 days	
245	Sourcing API to VIP	4-Nov-21	9-Feb-22	65 days	236
246	VIP Robo to Sourcing (Supplier Opt-in)	4-Nov-21	9-Feb-22	65 days	236
247	Test	4-Nov-21	1-Aug-22	186 days	
248	Test Kickoff	2-Feb-22	15-Feb-22	10 days	
249	Develop Decks	2-Feb-22	15-Feb-22	10 days	233
250	Execute Test Kickoff	15-Feb-22	15-Feb-22	0 days	249
251	Product Test	4-Jan-22	28-Mar-22	60 days	
252	Prepare Test Scripts	4-Jan-22	28-Feb-22	40 days	239
253	Product Testing (Pass 1)	1-Mar-22	14-Mar-22	10 days	252
254	Product Testing (Pass 2)	15-Mar-22	28-Mar-22	10 days	253
255	Internal Review	28-Mar-22	28-Mar-22	0 days	253,254
256	Integration	4-Nov-21	2-May-22	123 days	
257	Prep Integration Test Cases	4-Nov-21	17-Dec-21	30 days	236
258	Data Preparation	4-Nov-21	2-Feb-22	60 days	
259	System Integration Testing - Pass 1	29-Mar-22	11-Apr-22	10 days	254
260	System Integration Testing - Pass 2	12-Apr-22	25-Apr-22	10 days	259
261	System Integration Testing - Pass 3	26-Apr-22	2-May-22	5 days	260
262	UAT	2-Feb-22	1-Aug-22	127 days	
263	UAT Test Script Preparation	2-Feb-22	5-Apr-22	45 days	
264	Design use cases with the State	2-Feb-22	8-Mar-22	25 days	233
265	Prep UAT Scripts	9-Mar-22	5-Apr-22	20 days	264
266	UAT Planning	11-Apr-22	15-Apr-22	5 days	
267	Determine UAT users	11-Apr-22	15-Apr-22	5 days	
268	Schedule Conference Rooms (if remote)	11-Apr-22	11-Apr-22	0 days	
269	Execute UAT	3-May-22	23-May-22	15 days	261
270	Signoff Testing	24-May-22	26-May-22	3 days	
271	Confirm UAT with the client	24-May-22	26-May-22	3 days	269
272	Create Test Closure memo with all phases (Ju	26-May-22	26-May-22	0 days	271
273	Change Management	2-Feb-22	1-Aug-22	127 days	
274	Execute Communication Plan	25-Mar-22	1-Aug-22	90 days	
275	Training Preparation	2-Feb-22	1-Jun-22	85 days	
276	Buying Training Plan and Curriculum	2-Feb-22	15-Feb-22	10 days	233
277	Buying Training Materials	2-Feb-22	17-May-22	75 days	233
278	Approval of Training Materials	18-May-22	1-Jun-22	10 days	277
279	Deploy & Stabilize	16-Feb-22	17-Aug-22	129 days	
280	Go/No-Go Decision	27-May-22	10-Jun-22	10 days	
281	Prepare Deck - Approval to Implement	27-May-22	10-Jun-22	10 days	272

282	Review Deck with Executive Management Te	10-Jun-22	10-Jun-22	0 days	281
283	Deploy Kickoff	3-May-22	24-May-22	16 days	
284	Develop Deck	3-May-22	16-May-22	10 days	269SS
285	Execute Kickoff	24-May-22	24-May-22	1 day	269
286	Cutover	16-Feb-22	1-Jun-22	75 days	
287	Cutover Plan Development	16-Feb-22	3-May-22	55 days	242
288	Cutover Review with Client	4-May-22	1-Jun-22	20 days	287
289	Execute Cutover	2-Jun-22	6-Jul-22	24 days	
290	Deploy Cutover Plan	2-Jun-22	6-Jul-22	24 days	288
291	Execute Smoke Test	6-Jul-22	6-Jul-22	0 days	290
292	Go-Live Strategic Sourcing	6-Jul-22	6-Jul-22	0 days	291
293	Hypercare	7-Jul-22	17-Aug-22	30 days	292
294	Change Management	4-Apr-22	6-Jul-22	66 days	
295	Communications and Training Prep	4-Apr-22	27-May-22	40 days	
296	Train the Trainers and End-users	30-May-22	27-Jun-22	20 days	295
297	Business Readiness	4-Apr-22	6-Jul-22	66 days	
298	90 Days	4-Apr-22	6-Jul-22	66 days	292FF
299	60 Days	3-May-22	6-Jul-22	45 days	292FF
300	30 Days	3-Jun-22	6-Jul-22	23 days	292FF